#### AGENDA - AUDIT COMMITTEE - 25th NOVEMBER 2014

#### **PART ONE - OPEN COMMITTEE**

## 1. Apologies for absence

#### 2. Declaration of Interest

Members are invited to declare any personal or disclosable pecuniary interests, including the nature and extent of such interests they may have in any items to be considered at this meeting.

If Councillors have any questions relating to predetermination, bias or interests in items on this Agenda, then please contact the Monitoring Officer in advance of the meeting.

# 3. Items Requiring Urgent Attention

To consider those items which, in the opinion of the Chairman, should be considered by the Meeting as matters of urgency (if any).

**Page** 

6

#### **MINUTES**

#### 4. Confirmation of Minutes

Meeting held on 23<sup>rd</sup> September 2014 (previously circulated)

#### **OPERATIONAL**

# 5. Mid Year Prudential Indicator and Treasury Management Monitoring Report 2014-2015

Report of the Finance Community of Practice Lead

#### 6. Value Statement November 2014

Report of Grant Thornton (External Auditors) 19

### 7. The Annual Audit Letter for West Devon Borough Council

Report of Grant Thornton (External Auditors) 33

#### 8. West Devon Borough Council Audit Committee Update

Report of Grant Thornton (External Auditors) 40

# PART TWO - ITEMS WHICH MAY BE TAKEN IN THE ABSENCE OF THE PUBLIC AND PRESS ON THE GROUNDS THAT EXEMPT INFORMATION MAY BE DISCLOSED.

The Committee is recommended to pass the following resolution:

"**RESOLVED** that under Section 100(A)(4) of the Local Government Act 1972, the public be excluded from the Meeting on the grounds that exempt information may be disclosed as defined in the paragraph given below in bold type from Part I of Schedule 12(A) to the Act."

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#### STRATEGIC RISK ASSESSMENT

#### **Reports to Members**

Members will be aware of the requirement to take account of strategic risk in decision making. This note is designed to support Members consider strategic risks as part of the assessment of reports from officers.

There are an increasing number of issues that we have a statutory requirement to take into account which affect all aspects of the Council's policies and service delivery (e.g. Human Rights Act). There are also discretionary issues we choose to highlight in our reports (e.g. Financial Implications, and Impact on Council Priorities and Targets). Common Law duty requires Local Authorities to take into account all things they need to take into account! The Courts hearing Judicial Review applications make this their starting point in deciding whether any decision is reasonable.

Officers have a responsibility to assess the implications of recommendations to Members. Members should ensure that before making a decision they have undertaken a similar consideration relating to the risks associated with the report.

Examples of risk to be considered:-

#### **Statutory Requirement:**

- Equalities and Discrimination, particularly Race Equality. (Consider the impact on each of the following equality areas: Race, Religion and Belief, Gender, Sexual Orientation, Disability, Age)
- Human Rights
- Crime and Disorder
- Health and Safety
- Employment Legislation
- Data Protection
- Freedom of Information
- Corporate activity with an impact on Areas of Outstanding Natural Beauty, National Parks, Sites of Special Scientific Interest, and biodiversity

#### **Corporate Requirement:**

- Impact on Council's Reputation
- Impact on Priorities, Cross-Cutting themes, Targets and / or Commitments
- Impact on Standing Orders / Financial Regulations
- Impact on Council's Assets
- Financial Risks
- Compliance with National Policies and Guidance
- Impact on Sustainability

Members' attention is drawn to the Risk Assessment section within each report. Members are encouraged to consider whether the report has satisfactorily identified all likely negative impacts and mitigating action that will be taken. Members also need to consider the opportunities presented by actions, noting that any change entails an element of risk. The challenge is to effectively manage that risk.

# **RISK SCORING MATRIX**

| Impact/Severity            |           |                | Target impact  | Stakeholder impact   | Finance impact             |
|----------------------------|-----------|----------------|--|--|----------------------------|
| 1                          |           | Insignificant  | Low impact on outcome & target achievement & service delivery                |  | Low<br>financial<br>risk   |
| 2                          |           | Minor          | Minor impact on outcome & target achievement & service delivery              | Minor<br>stakeholder<br>concern  | Minor<br>financial<br>risk |
| 3                          |           | Moderate       | Moderate outcome & target achievement & service delivery                     | Moderate<br>stakeholder<br>concern   | Moderate financial risk    |
| 4                          |           | Serious        | High impact on outcome & target achievement & service delivery               | High<br>stakeholder<br>concern   | High<br>financial<br>risk  |
|                            | 5         | Very serious   | Very high impact on outcome & target achievement & service delivery          | Very high<br>stakeholder<br>concern  | Very high financial risk   |
| Likelihood/<br>Probability |           | Risk           |  | Opportunity  |                            |
| 1                          | Very low  | Negligible cha | ance of occurrence; has not  | Possible opportunity yet to be investigated with low likelihood of success |                            |
| 2                          | Low       |                | f occurrence; has occurred<br>ut within internal control                     | Opportunity being investigated with low likelihood of success              |                            |
| 3                          | Medium    | occurrence; c  | of occurrence or non ould occur more than once it to control due to external | Opportunity may be achievable with careful management                      |                            |
| 4                          | High      | occurred more  | occur than not occur; has than once and difficult to external influences     | Good opportunity which may be realised                                     |                            |
| 5                          | Very high |                | nce of occurrence but not a occurred recently                                | Clear reliable opportunity with reasonable certainty of achievement        |                            |

Risk score = Impact/Severity x
Likelihood/Probability

| Likelihood | 5      | 5 | 10 | 15 | 20 | 25 |  |  |
|------------|--------|---|----|----|----|----|--|--|
|            | 4      | 4 | 8  | 12 | 16 | 20 |  |  |
|            | 3      | 3 | 6  | 9  | 12 | 15 |  |  |
|            | 2      | 2 | 4  | 6  | 8  | 10 |  |  |
|            | 1      | 1 | 2  | 3  | 4  | 5  |  |  |
|            | 0      | 1 | 2  | 3  | 4  | 5  |  |  |
|            | Impact |   |    |    |    |    |  |  |